PRESIDENT

EXECUTIVE SECRETARY

THIS CERTIFIES THAT

Kenneth La Pierre of Michigan Recovery Services, Inc.

IS A FULL MEMBER OF

ALLIED FINANCE ADJUSTERS CONFERENCE, INC.

IN GOOD STANDING THOUGH

December 31st, 2024

WITH ALL RIGHTS AND PRIVILEGES PERTAINING THEREOF.

FINANCE ADJUSTERS WWW.ALLIEDFINANCEADJUSTERS.COM

2024 CERTIFICATE OF MEMBERSHIP