

Alonso S. Mayo
PRESIDENT

[Signature]
EXECUTIVE SECRETARY

THIS CERTIFIES THAT

Carolyn Alvarez
of
Southwest Recovery, Inc.

IS A FULL MEMBER OF

ALLIED FINANCE ADJUSTERS CONFERENCE, INC.

IN GOOD STANDING THOUGH

December 31st, 2024

WITH ALL RIGHTS AND PRIVILEGES PERTAINING THEREOF.

FINANCE ADJUSTERS
WWW.ALLIEDFINANCEADJUSTERS.COM

2024 CERTIFICATE OF MEMBERSHIP